

## HOTEL PROFIT & LOSS STATEMENT

Cancelation / No-Show		Department	Area	Year	Ratios
Other	REVENUE	Rooms			
Total Room Revenue   55					
F&B   Food   19   19   19   19   19   19   19   1					
Beverage   S   Other   Total F&& Revenue   28			Total Room Revenue		
Other Departments   128		F&B	Food	19	
Total F&B Revenue   28			Beverage		
Other Departments					
SFA   Parking   1   Other   1			Total F&B Revenue	28	
SFA   Parking   1   Other   1		Other Departments	Meetings & Events	4	
Total Other Revenue		other bepartments			
TOTAL REVENUE   100			Parking	1	
TOTAL REVENUE   100			Other	1	
Rooms			Total Other Revenue	7	
Cleaning		TOTAL REVENUE		100	
Cleaning	OPERATING EXPENSES	Rooms	Payroll	14	
Other					
Total Rooms Cost   20   30.					
F&B				1	
Food Cost   5   Beverage Cost   2   1   1   1   1   1   1   1   1   1			Total Rooms Cost	20	30.8%
Food Cost   5   Beverage Cost   2   1   1   1   1   1   1   1   1   1		F&B	Payroll	9	
Other   Total F&B Cost   17   60.					
Total F&B Cost			Beverage Cost	2	
Other Departments  Meetings & Events 1.5 SPA 0.5 Parking 0.5 Other 0.5 Total Other Revenue 3  Administration & General 5 Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  TOTAL EXPENSES 61 GOP   GROSS OPERATING PROFIT 39 FIXED CHARGES Rent / Lease 20 Franchise / Management Fees 4 Other 1 TOTAL FIXED CHARGES 25 EBITDA 14  Interest 7 Taxes 2 Depreciation 1 Interest 7 Taxes 1 Interest 7 Int			Other	1	
SPA   0.5   Parking   0.5   Other   0.5			Total F&B Cost	17	60.7%
SPA   0.5   Parking   0.5   Other   0.5		Other Departments	Meetings & Events	1.5	
TOTAL OPERATING EXPENSES  Undistributed Expenses  Administration & General Energy Property Operations Total Undistributed Expenses  TOTAL EXPENSES  Franchise / Management Fees Other  TOTAL FIXED CHARGES  Interest Taxes Depreciation Amortization  Total Other  Total Other 0.5  Advinistration & General SMarketing & Distribution 12 Energy 22 Property Operations 21  Total Undistributed Expenses 21  61 61.  GOP   GROSS OPERATING PROFIT 39 39.  FIXED CHARGES  Rent / Lease Other 1 1 14.  Interest Taxes Depreciation Amortization - Control of the con					
Total Other Revenue			Parking	0.5	
TOTAL OPERATING EXPENSES  Undistibuted Expenses Administration & General Energy Property Operations TOTAL EXPENSES  GOP   GROSS OPERATING PROFIT  Rent / Lease Other TOTAL FIXED CHARGES  Rent / Lease Other TOTAL FIXED CHARGES  Administration & General Sharketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 12 Energy 2 Property Operations 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 5 Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 5 Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 5 Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 3  Administration & General 5 Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  Administration & General 3  Administration & General 4  Administrati			Other	0.5	
Undistibuted Expenses  Administration & General Marketing & Distribution 12 Energy 2 Property Operations 2 Total Undistributed Expenses 21  TOTAL EXPENSES 61 61.  GOP   GROSS OPERATING PROFIT 39 39.  FIXED CHARGES  Rent / Lease Franchise / Management Fees Other 1 TOTAL FIXED CHARGES 25  EBITDA  Interest Taxes Depreciation Amortization - Amortization - Amortization			Total Other Revenue	3	42.9%
Marketing & Distribution   12		TOTAL OPERATING EXPENSES		40	40.0%
Energy   2   Property Operations   2	UNDISTRIBUTED OPERATIING EXPENSES	Undistibuted Expenses	Administration & General	5	
Property Operations   2			Marketing & Distribution		
Total Undistributed Expenses   21					
TOTAL EXPENSES   61   61.					
GOP   GROSS OPERATING PROFIT   39   39.			Total Undistributed Expenses	21	
Rent / Lease   20   Franchise / Management Fees   4   Other   1		TOTAL EXPENSES		61	61.0%
Franchise / Management Fees   4 Other   1   25   25   25		GOP   GROSS OPERATING PROFIT		39	39.0%
Franchise / Management Fees   4 Other   1   2   25   25	FIXED CHARGES		Rent / Lease	20	
TOTAL FIXED CHARGES  25 25.  EBITDA  Interest Taxes Depreciation Amortization -					
Interest   -			Other		
Interest		TOTAL FIXED CHARGES		25	25.0%
Taxes - Depreciation - Amortization -	EBITDA			14	14.0%
Depreciation - Amortization -			Interest	-	
Amortization -				-	
				-	
Total				-	
i otal -			Total		
NOI   NET OPERATING PROFIT -	NOI   NET OPERATING PROFIT			-	

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